



Appendix 1

Schools Forum 21 March 2023

Delivering Better Value in SEND
(Extract from DBV Introductory pack)



Background

● DBV Diagnostic: The Objective & Approach

DBV Programme Objective

Delivering Better Value (DBV) is a programme working to **identify and implement** local and national opportunities to **improve the outcomes** for children and young people with SEND

In order to achieve this we know;



The child or young person must remain at the centre of everything we do.



We must listen to the challenges from the perspective of those receiving support from the system.



Collaboration is key, with your neighbours, partners and the children and families you support.



Funding is a challenge and key source of frustration that should be considered throughout the planning.

Therefore the DBV programme is designing its support through 2 key approaches;

Short Term Help

To identify **sustainable changes in each LA** that can drive **high quality outcomes** for children and young people with SEND, and to support you in building an evidence-based **grant application** to assist the implementation of those changes

Informing Long Term Reform

Build an objective evidence base across a third of the sector, which can be used to:

- **Inform future policy** and reform
- Build a **national playbook** & share best practice
- Inform **future national programmes** of similar scale and intent

Objectives of the DBV Diagnostic

DBV Diagnostic: The Objective & Approach

WHAT IS THE DBV DIAGNOSTIC?

The diagnostic will help you **identify sustainable changes** in your LA that can drive **high quality outcomes** for children and young people with SEND, and to support you in building an **evidence-based grant application** to assist the **implementation** of those changes

Participative Process



The process is designed to engage and excite your workforce, local stakeholders and partners, including parent-carers, children and young people, healthcare providers and education providers

Tailoring an Evidence Base



The process will give you a bespoke and tailored evidence base to give your ongoing improvement activities the best possible chance of success

Grant Application



The process is working towards building a grant application for investment to support you through Phase 2 (Implementation)

HOW IS THE DIAGNOSTIC DELIVERED?

The diagnostic is delivered through a **modular approach**, incorporating training, data analysis and engagement activities

This is not a 'one size fits all' approach – support is **tailored** to each Local Authority, within this framework, to ensure everyone receives the best outcome

Evaluation & Setup

Module 1:
Baselines and Forecasts

Module 2:
Root Cause Diagnostics

Module 3:
Implementation Planning

Grant Application

Linking Financial & Operational Performance



From the very **beginning**, you will make use of **your data** to link **financial and operational performance**, to ensure a **sustainable** service can be delivered into the future

In-Person Training



Tactical training will be delivered within groups of Local Authorities (waves), allowing **multiple Local Authorities** to come together to **share expertise**, learn from each other and support each other through the process

Engagement Activities



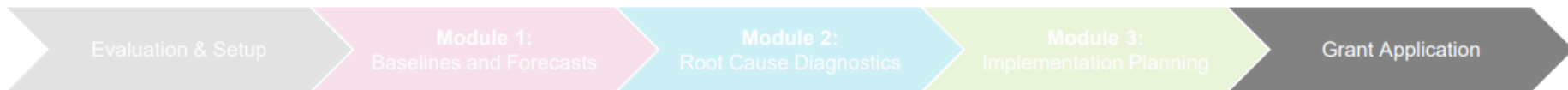
Case reviews and deep-dive activities will be completed engaging all relevant system stakeholders, allowing a multi-disciplinary and co-productive approach to be taken

Objectives of the DBV Diagnostic

DBV Diagnostic: Aims & Objectives



Objective: To identify sustainable changes that will drive high quality outcomes for CYP & support you in developing your grant application



In support of your grant application, we'll work with you to demonstrate the evidence needed to meet the **End of Phase 1 criteria** (either through the completion of the modules or submission of pre-existing evidence). This evidence base will need to be supplemented by an investment case for the grant monies.

END OF PHASE 1 CRITERIA				
<p>Where possible, local partners & stakeholders have been involved in designing the implementation plan and have been briefed on it</p> <p><i>Enabled by Evaluation & Setup</i></p> <p>Relationships with local partners and stakeholders are understood</p> <p>A clear plan to engage local partners and stakeholders</p> <p>The implementation plan has been co-produced and socialised with local partners and stakeholders</p>	<p>You know how the impact on key measures will profile over time</p> <p><i>Enabled by Module 1 outputs</i></p> <p>Clear profiles of spend and numbers of children receiving different support in future mitigated and unmitigated positions</p> <p>Reasonable calculations and assumptions to generate the profiles</p>	<p>You know what to change to have the biggest impact on key measures/outcomes</p> <p><i>Enabled by Module 2 outputs</i></p> <p>Sufficient evidence to determine the priority local changes</p> <p>Identified biggest impact areas based on opportunity for improvement and feasibility</p>	<p>You know the conditions required for a successful implementation and have a plan to meet those conditions</p> <p><i>Enabled by Module 3 outputs</i></p> <p>Resource required to deliver the implementation is known and there is an approach to secure it</p> <p>Digital infrastructure required is known and there is an approach to deliver it</p> <p>Governance for implementation mapped out, decision makers bought in and owners agreed</p>	<p>You have a realistic activity plan to implement the high impact changes</p> <p><i>Enabled by Module 3 outputs</i></p> <p>Defined workstreams within overall implementation plan</p> <p>Activity plan per workstream with clear milestones and expected completion dates</p> <p>Risk analysis of implementation plan, with mitigating actions devised</p>

DBV Diagnostic – illustrative LA experience



DBV Diagnostic: Illustrative Local Authority Experience

